



## Advancing the Transformation of Delta Air Lines and JFK International Air Terminal, Operator of Terminal 4

February 11, 2020

Governor Andrew M. Cuomo announced today that The Port Authority of New York and New Jersey reached agreement on key terms with Delta Air Lines and JFK International Air Terminal, the operator of Terminal 4. The agreement will dramatically expand Terminal 4 and consolidate Delta operations there, a key step in the transformation of John F. Kennedy International Airport into a 21st century global gateway.

Subject to Board approval this week, the Port Authority will finalize and enter into a lease amendment with JFK International Air Terminal for:

- an expansion and renovation of the Terminal 4 arrivals and departures hall,
- a major concourse expansion to add 16 new gates,
- the renovation of existing concourses, and
- roadway upgrades to improve access for vehicles.

The expansion at Terminal 4 is expected to be complete with Delta consolidating its operations in early 2023. The roadway improvements will be completed in late 2025 with the other JFK Airport redevelopment projects.

"The Terminal 4 expansion will be another milestone in the transformation of JFK Airport, with upgrades that will give passengers the world class experience they expect when flying into New York," **Governor Cuomo said.** 

"When completed, our \$13 billion project to modernize JFK will create a more unified airport and solidify New York's position as the premier entry point to our country."

## **Expanding Terminal 4 With Customer Needs in** Mind

The \$3.8 billion Terminal 4 project will modernize and expand the existing terminal adding more than 500,000 square feet and 16 domestic narrow body gates. It will expand and renovate the arrivals and departures hall to improve the ticketing areas, security check points, baggage claim, and arrivals areas.

The newly renovated, light filled terminal and concourses will provide travelers with modern concessions and amenities that will welcome travelers to New York.

Delta currently operates out of both Terminal 4 and Terminal 2, and this expansion will allow Delta to offer connecting customers a seamless travel experience at JFK by consolidating all of Delta's JFK operations into Terminal 4.

The 16-gate expansion will replace the 11 gates currently used by Delta at Terminal 2 which was built in 1962 and allow for the demolition of that 58-year-old terminal. The consolidation will also allow for more seamless connections on many of Delta's partner airlines.

The project will include:

- expanded seating areas and concessions,
- modern way finding, and
- brand new restrooms designed with travelers in mind,
- a new Delta Sky Club in Terminal 4's Concourse A,
- roadway access and frontage adjacent to Terminal 4 will also be reconfigured as part of this project improving vehicle access for customers.

The redesign of Terminal 4, which became the first air terminal to achieve LEED O+M certification in 2017, will continue the Port Authority's and JFKIAT's commitment to energy efficient. It will utilize energy saving equipment and lighting throughout the terminal.

The concourse expansion will incorporate infrastructure for rainwater capture and reuse within the building. In keeping with the Port Authority's standards for transitioning to electric vehicles across its facilities, the project includes charging stations for electric ground service equipment at all new gates along with a deicing recovery system to capture spent deicing fluid.

The expansion and renovation of Terminal 4 is expected to be financed by JFKIAT. In early February, Delta's Board of Directors authorized Delta's management team to negotiate and enter into definitive agreements.

## Delta has grown its presence in New York City by over 65 percent in the last 10 years and today operates more than 240 peak daily departures from JFK to nearly 100 destinations in more than 30 countries around the world.

The airline first unveiled its \$1.4 billion, state-of-theart international gateway at JFK's Terminal 4 in 2013. At LaGuardia Airport, Delta operates more than 275 peak daily departures and began construction on the \$4 billion replacement of Terminals C and D in August 2017.

Delta's first new concourse and new gates on the eastern side of the airport opened in October 2019. A modern headhouse will open in 2022 as part of a Whole New LGA, with the phased opening of three additional concourses.

JFKIAT, a U.S. affiliate of Royal Schiphol Group, has been the operator of Terminal 4 at John F. Kennedy International Airport since 1997. The expansion will further enhance the terminal's offerings for its 33 airline partners with new technologies to ensure expedited and seamless passenger processing capabilities, innovative food options, a locally inspired retail mix, children's play areas, and other amenities to ensure passenger comfort and convenience.

## Governor Cuomo's Vision for a New JFK

In January 2017, Governor Andrew M. Cuomo announced his JFK Vision Plan to transform John F. Kennedy International Airport into the unified, interconnected, world class airport that New Yorkers deserve and greatly need.

The JFK Vision Plan calls for an overhaul of the airport's eight disparate terminal sites into one unified JFK Airport by demolishing old terminals, utilizing vacant space, and modernizing on-airport infrastructure while incorporating the latest in passenger amenities and technological innovations.

The Vision Plan also calls for increasing the number and size of gates, improving parking availability, providing an array of airside taxiway improvements to reduce gate congestion, upgrading the AirTrain JFK system to increase capacity, and enhancing roadways on and off the airport, particularly the Van Wyck Expressway and the Grand Central Parkway including the Kew Gardens Interchange.

In October of 2018, the governor announced a historic commitment to advance the JFK Vision Plan and build two new world class international terminal complexes on the airport's north and south sides driving a \$13 billion investment in the project.

The investment will transform the traveler experience from curb to gate, with best-in-class passenger amenities, centralized ground transportation options and vastly improved roadways that collectively will increase the airport's capacity by at least 15 million passengers a year.





photo courtesy of Gov. Andrew Cuomo